



Forecasting the future cargo flow in the Baltic

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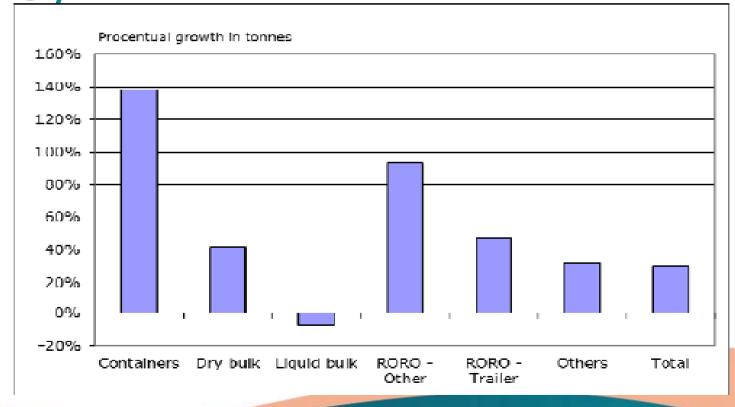
Viewpoint of the presentation

- Maritime cargo flow
- Market orientation, market shaping
- Price pressures and remedies
- Survival strategies
- Level playing field





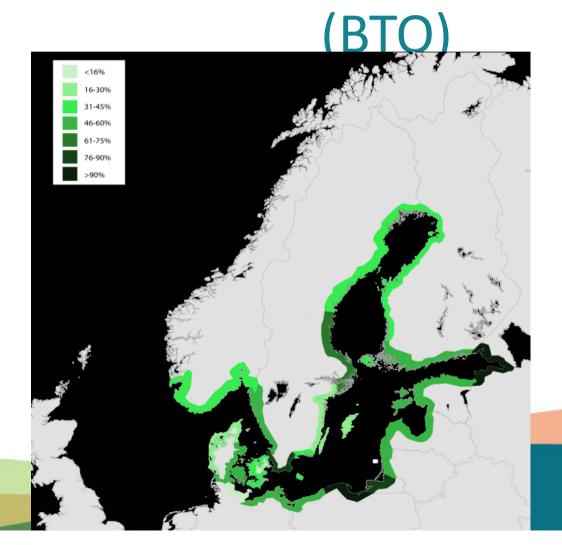
Growth of maritime transport (BTO)







Relative cargo volume changes

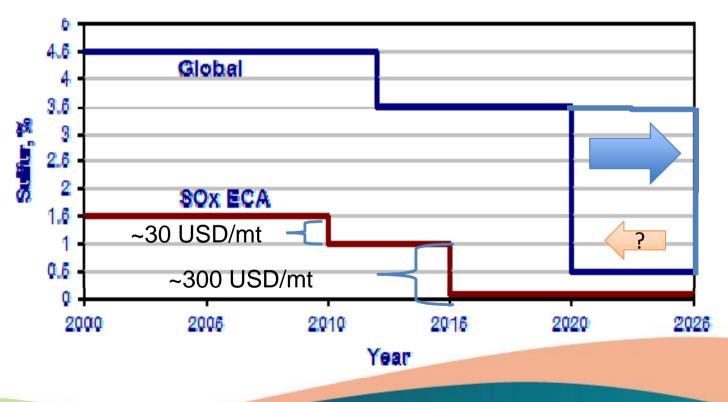








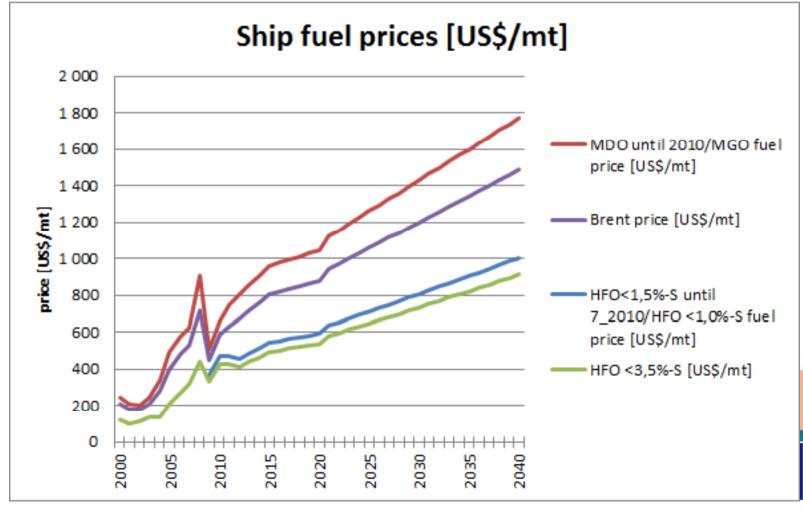
IMO sulphur limit implementation







Expected fuel price development

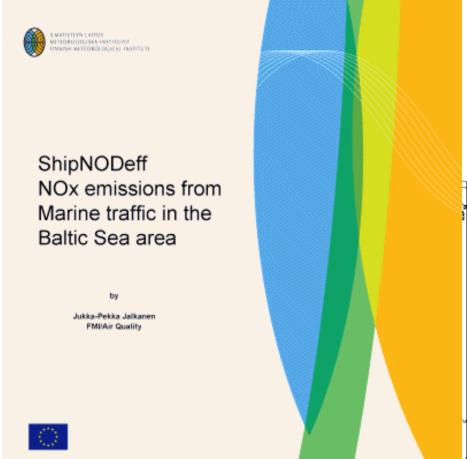




Northern Europe's SECA

IMO Marpol Annex VI

- SOx emission control area, SECA
- Baltic Sea shipping: Fuel consumption 5.7 million tons (2009)
- North Sea shipping: Fuel consumption 9.7 million tons
- Total 15.4 million tons
- Commercial shipping 13 million tons (12 290 ships, 13 ship types)
 - Ro-ro
 - Ropax
 - Product tanker
 - Container
 - Chemical tanker
 - General cargo
 - Vehicle carrier
 - Crude oil tanker
 - Bulk ship
 - LPG tanker
 - Cruise ship
 - Reefer
 - LNG tanker











MARPOL Annex VI additional costs

- Additional costs due to fuel switch (HFO

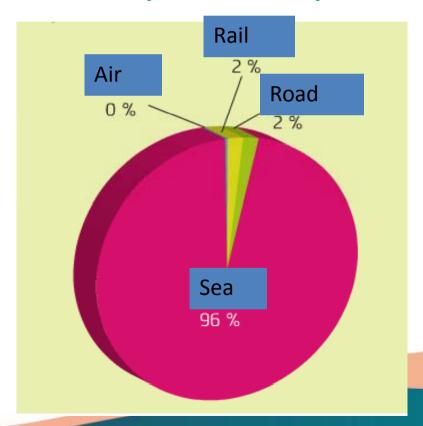
 MGO) today prices
 - = (SECA fuel consumption) * (assumed share of HFO)*(Distillate vs. HFO price difference)
 - = 15.7 million tons/year * 0.85 * 294\$/ton = **3.9 billion \$/year**

Price difference between MGO and HFO will increase in the future!





Export ton kilometers (Finland)







Cost reduction measures (examples)

- 1. Scrubbers
- 2. Vessel parameters
- 3. New vessels







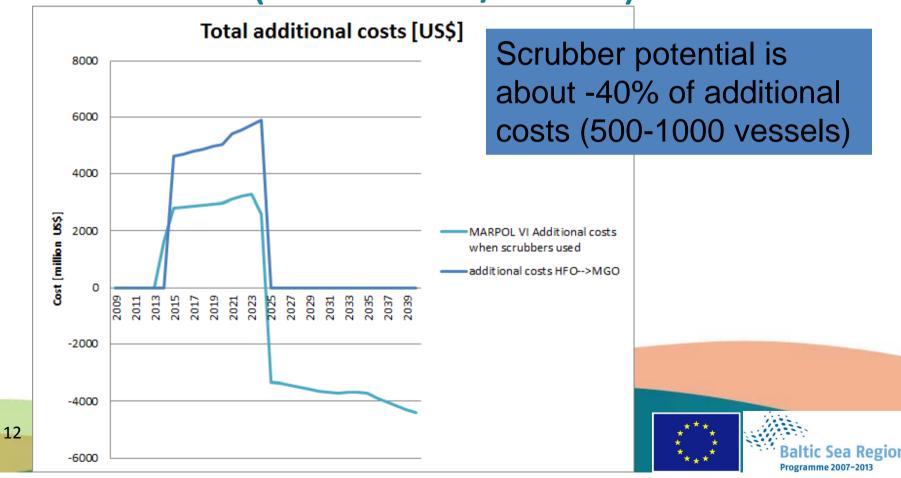
Scrubber cost

NB: average age of Baltic fleet is ~20 years Engine power vs. Equipment cost Millions 3.5 Equipment cost Closed loop scrubber [US\$] Cost [\ns\$ or \varepsilon 2.5] Eguipment cost in EGCS selection guide Eguipment costs [€] 1 0.5 10000 30000 40000 20000 50000 60000 Engine power [kW]





Costs reduction potential of scrubbers (see BTJ 2/2012)





Cost reduction measures

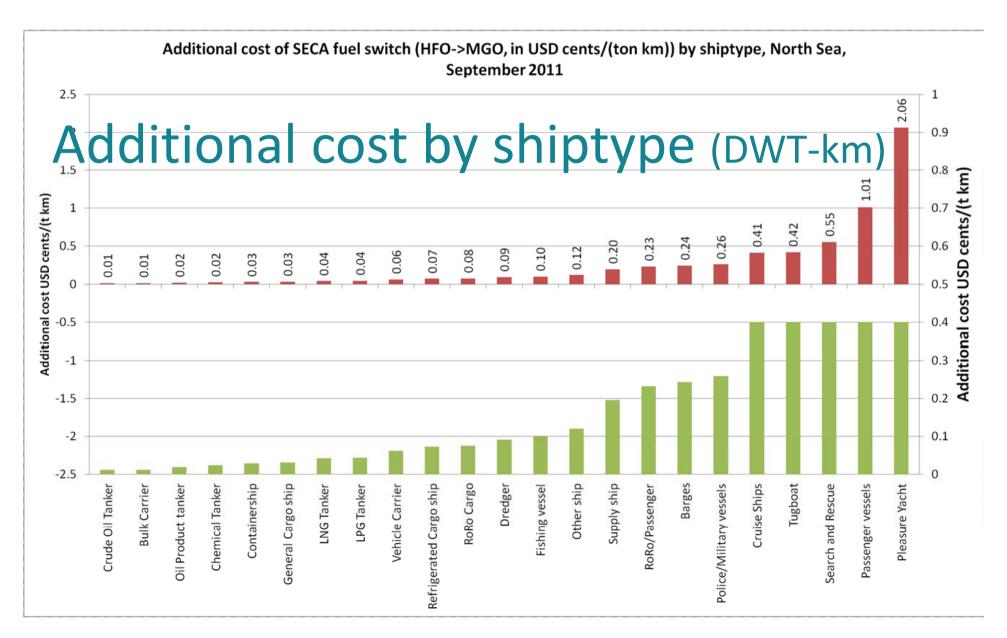
1. Scrubbers

2. Vessel parameters

3. New vessels

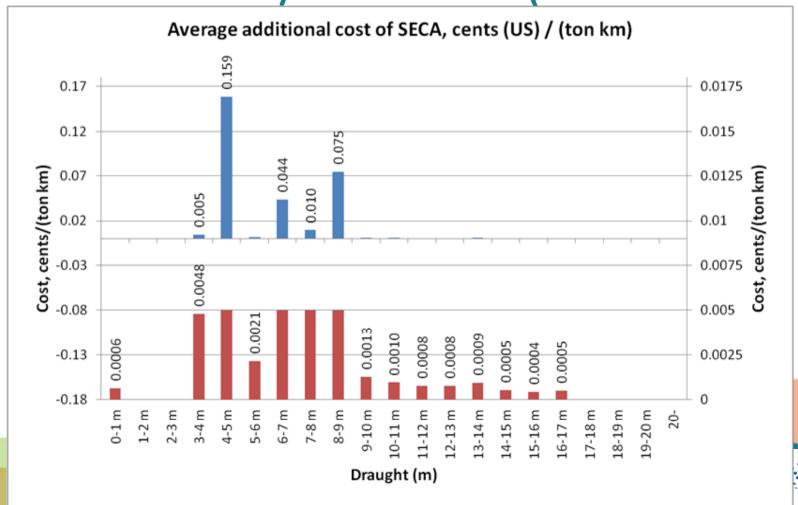








Add. Cost /DWT-km (Container v.)







Cost reduction measures

- 1. Scrubbers
- 2. Vessel parameters

3. New vessels







Newbuilds

(incl. replacements; courtesy of Deltamarin)

- Rockbottom prices at shipyards (handysize bulker 2008 28M\$, now about 22M\$)
- Efficient new designs, standard bulker 15..30%
 more efficient than some 2006-2008 builds
- NPV of newbuild likely positive compared to MGO-powered old ship
- LNG and other new fuels viable for newbuilds





Logistic chain strategies

Level playing field

Customer intimacy

- Chain length
- Number of steps
- Type of cargo

Service leadership

- Speed
- Throughput

Fuel efficiency

Blue ocean strategy

- Muclear?
- •LNG (next 5 years)

Operational excellence

- Economies of scale,
- e.g. large vessels
- Standardized service
- •SCM cost control

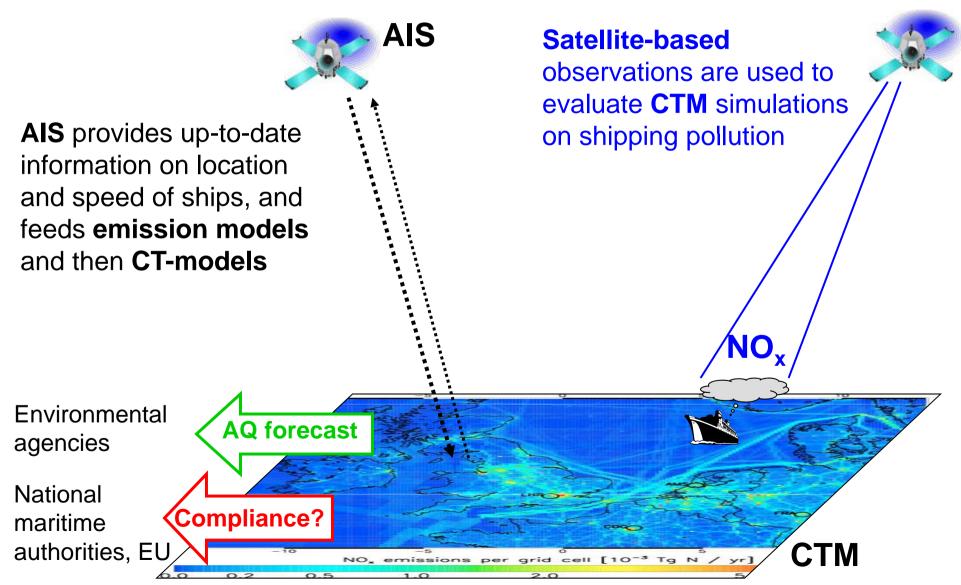






Service for a level playing field

Satellite instrument





Maritime transport

- will have competitive edges over land transportation also after 2015
- needs to
 - rethink its market position
 - build on strengths
 - reap new efficiencies (esp. fuel)
- needs public support for the transition
- 20 (opportunity cost)





Thank you for your attention!

